2025 CALIFORNIA LAND RECYCLING CONFERENCE *TRANSFORMING LAND, EMPOWERING COMMUNITIES*

Cementing a New Future

Lessons from the Jurua Valley Redevelopment

Rafat Abbasi, PE | Senior Consultant, Geosyntec Consultants

Marc Belluomini | Executive Vice President, Operations & Asset Management, CT Investors

Penny Newman | Executive Director At Center For Community Action And Environmental

Rory Johnston | Managing Principal/Executive

Vice President, Langan











LANGAN

CEMENTING A NEW FUTURE: Lessons from the Jurupa Valley Redevelopment



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Introduction to the Speakers

Site history and environmental legacy

Why Should We Care?

Overcoming Roadblocks

Redevelopment Vision

Community Engagement

Investment in Community

Lesson Learned

Introduction to the Speakers



Rafat Abbasi

Senior Consultant Geosyntec Consultants rafat.abbasi@geosyntec.com



Marc Belluomini

Executive Vice President CT Realty



Penny Newman

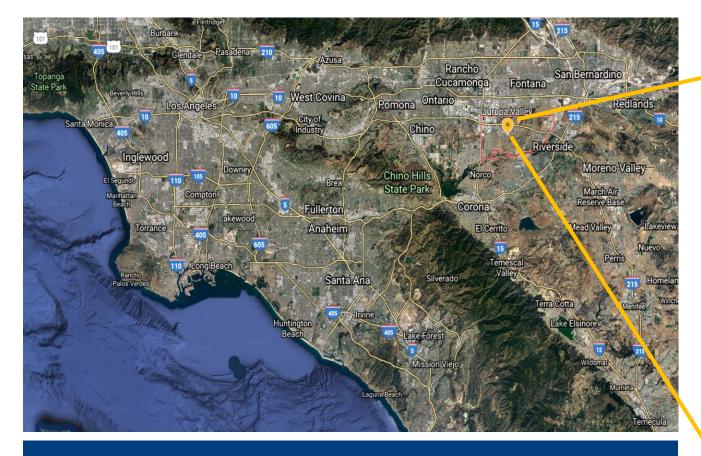
Center for Community Action & Environmental Justice



Rory Johnston

Managing Principal/Executive
Vice President
Langan Engineering &
Environmental Services

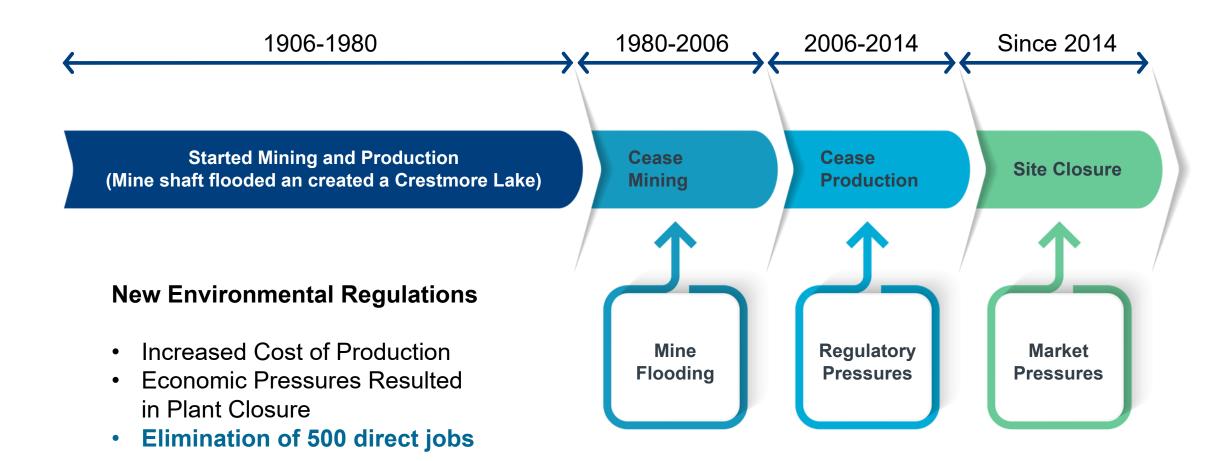
Site Location



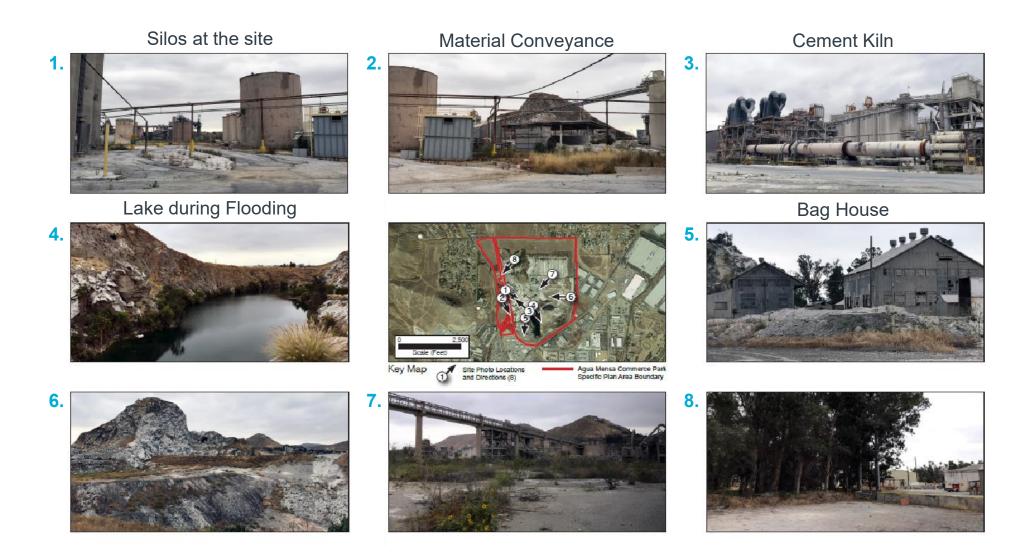
292 acre site in SoCal's Inland Empire/active since 1906/defunct since 2014



History of Riverside Cement Plant

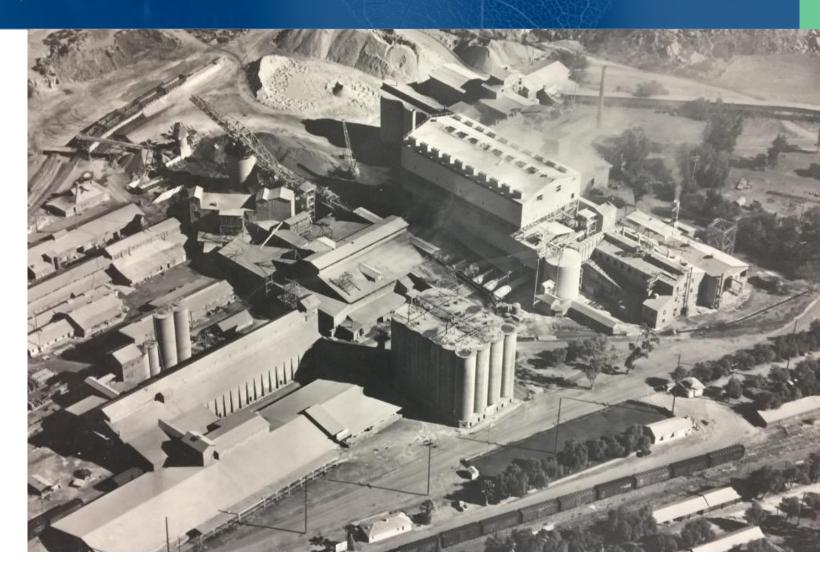


A Cement Plant Time Forgot!



Environmental Legacy Left Behind

- Waste materials throughout Site
 - Unpaved areas
 - Dust issues
- CrVI Air Monitoring
- Metals in soils that require management
- Underutilized land



Why Should We Care? Environmental Justice

(CalEnviroScreen Score 95-100%)

CalEnviroScreen indicators fall into four broad groups:

Exposures

Contact with pollution

Environmental Effects Adverse environmental conditions caused by pollution

Sensitive Populations

Populations with biological traits that may magnify the effects of pollution exposures

Socioeconomic Factors

Community characteristics that result in increased vulnerability to pollution

CalEnviroScreen Formula

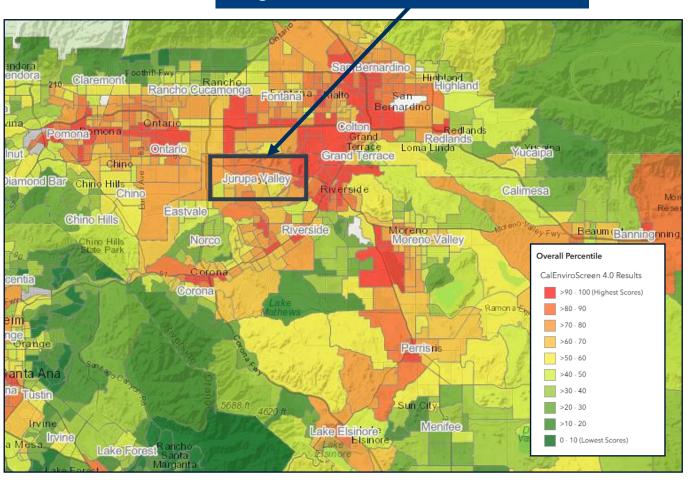
Pollution Burden

Average of Exposures and Environmental Effects* Pollution Characteristics

Average of Sensitive Populations and Scocioeconomic Factors

CalEnvironScreen
Score

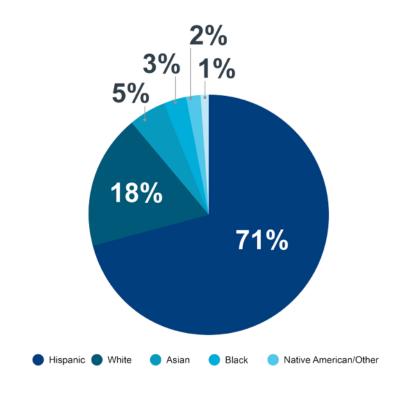
Highest CalEnviroScreen Score





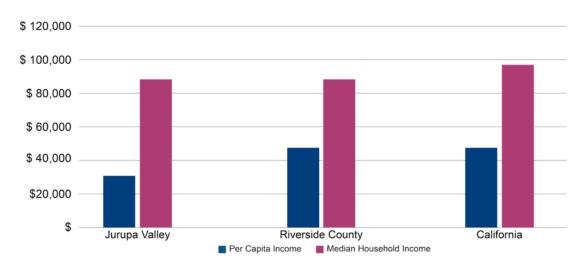
Why Should We Care? Socio-Economics





Region	Per Capita Income	Median Household Income	Poverty Rate (%)
Jurupa Valley	\$ 30,412	\$ 87,809	14.6
Riverside County	\$ 48,434	\$ 89,672	11.06
California	\$ 48,013	\$ 95,521	12

More people below poverty line



KEY POINT: Ethnic minority with economically worst-off in three key metrics

Source: Census Report, Jurupa Valley



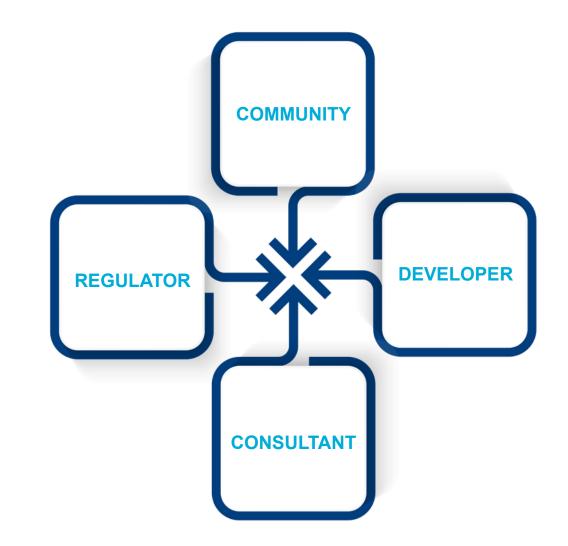
Overcoming Roadblocks



Community Engagement



Regulatory Barriers



How did we get here?

- Viridian Partners approached owners to purchase the property in 2015
- Began the entitlement including CEQA in 2015
- Entitlement and Response Plan approved in 2018
- CT Realty joined Viridian in 2017 and closed on 2017
- Implemented Response Plan in 2020
- Certificate of Completion issued 2023-24



Technical Challenges

- Langan- Due diligence for engineering (geotechnical, environmental, civil) for Viridian Partners in 2015
- DTSC Lead-Voluntary CLRRA
- Historical Limestone mine-FILL/SPOILS EVERYWHERE!
- Geotechnical evaluation-Required for development of Cut/Fill
- 2,000,000 CY of Soil Movement/Management
- Remnant concrete and cement buried EVERYWHERE
- Thousands of geoenvironmental soil samples







Groundwater and Sampling Strategy

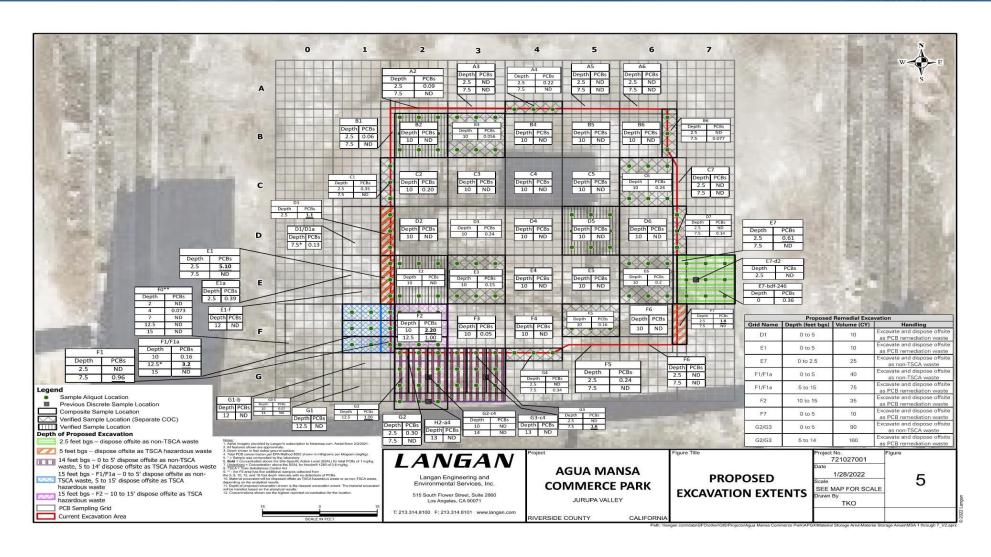
- Divided in Operation Units
- Worked with DTSC to investigate each unit
- Closed out groundwater (NFA)
- Used DD Samples-Rest was deferred due to the presence of structures
- Removal and confirmation sampling
- Former 1906 Plant Buried (Lost City)
- Thousands of stockpile samples



Stockpile Management



PCBs





Engage early

- In the planning stages of cleanup plan to have a better idea of what community priorities are
- More in-depth collaboration with intent to obtain community input of what community

Emphasize public health protection

 Cleanup will remove contaminated soil and reduce exposure risks.

Communicate economic opportunities

 Industrial Park redevelopment, which can bring new jobs, local revenue, infrastructure improvements and revitalization to the Jurupa Valley area.

Focus on long-term protection

 Engineering controls such as impervious surfaces and clean soil caps and Land Use Covenants to prevent future exposure, ensuring the site remains safe for public use.

The Redevelopment Plan-Developer's Vision

- 282 Total Acres
- 3,602,478 Total Industrial Square Footage
- 71.3 Acres of Open Space (25% of Site)
- Approx. \$800 million project investment
- \$ Nearly \$1 Billion in total value
- Serving 25 million regional residents



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Investment in Community

January 2021





2) Provide economic benefits through tax revenues and other fees.

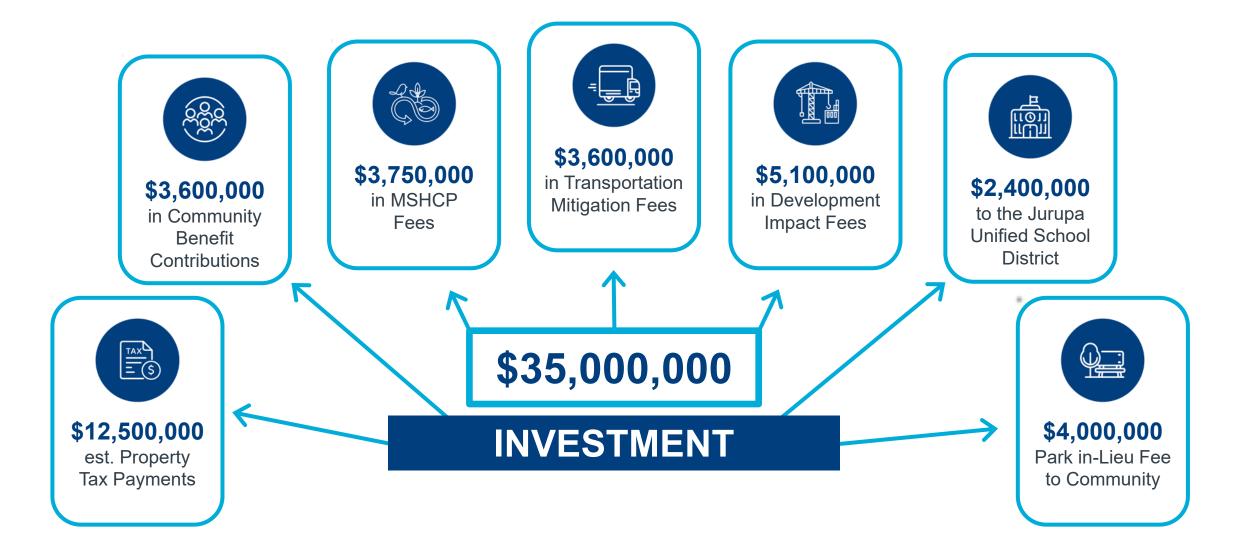
environmental hazard.

- 3) Improve public infrastructures.
- 4) Facilitate Job Growth.
- 5) Incorporate strategies to minimize consumption of natural resources.
- 6) **Draw in** Fortune 500 Tenants and businesses to the City.

September 2023



Investment in the Community



Investment in Community – Off-site Improvements



\$30,600,000 in Total Offsite Infrastructure Improvements.

- State of the Art Traffic Signals.
- Two additional, newly paved lanes.
- Sidewalks and Landscaping that provide aesthetic value.
- Undergrounding Utility lines that cater toward a cleaner look.

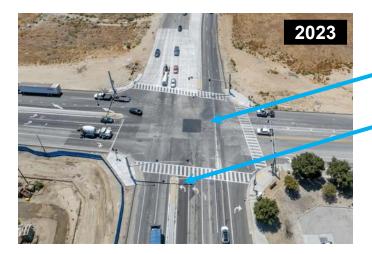


Investment in Community – Off-site Improvements

Market St. & Rubidoux Blvd.

Expansion of Intersection to allow more efficient traffic flow.





Up-to-date Slurry and Paint.

Additional left hand turn lane added on Rubidoux.

El Rivino Rd. & Rubidoux Blvd.





Constructing center dividers to ensure safety.

Establishing sidewalks.

Additional lane added on El Rivino Road.

Investment in Community - Job Creation

Without development projects like
Agua Mansa and others in the area,
tens of thousands of jobs would not
exist for the residents of Jurupa Valley.

10 Employees



3000 Potential Employees

VS.







Growth

- Old Riverside Cement Plant 500 Jobs Lost
- Project Will Bring 1000+ Logistics and Manufacturing Jobs
- Total jobs ~ 2,000 3,000

First Source Employment - Job Fair

Hire from the local community

Job Quality

- Starting Wage \$17 \$25
- With a Few Years of Experience, Technicians Can Earn \$80,000 Annually

Source: National Center for Supply Chain Automation



Investment in Community – Parks/Schools

The funds paid to the community will not only improve the areas infrastructure but the School District and Parks...



\$1.6 million dollars to the *Jurupa Area Rec & Park District* to fund projects in their pipeline. From the rehabilitation of old, to brand new designs.

Rubidoux High School (along with others) have plans to renovate their schools. These funds will help them do that.





Investment in Community - Sustainability

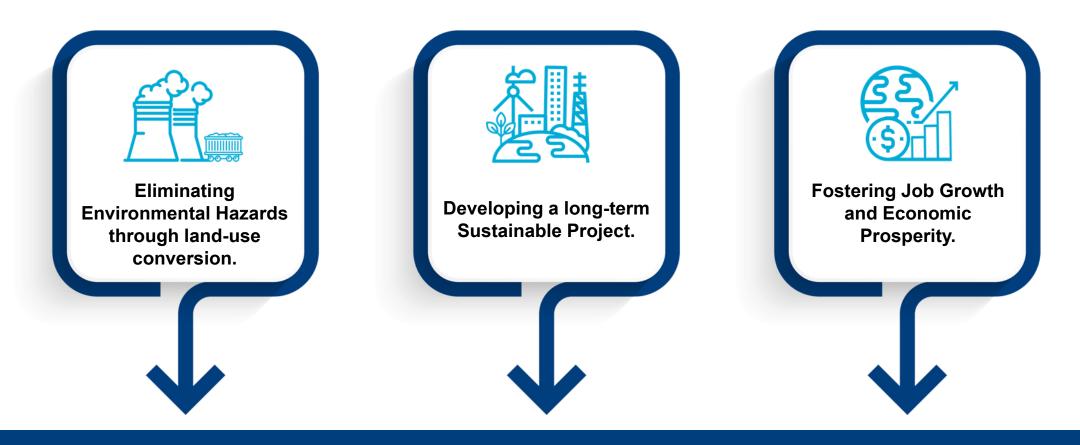


Through our Energy Model, Low-Emitting Solutions and Construction Tactics we were to obtain Silver Certification on 2 buildings and Gold Certification on 3 buildings.

LEED Certification was a major part of the design and construction of Agua Mansa. CT took pride in getting these credentials...



Takeaway-Sustainability



Repurposing a neglected area and creating a metropolis that is positively impacting for the community.

Improved Public Infrastructure at ZERO cost to the City.

- ✓ Implementing new intersections.
- ✓ Undergrounding Utility Power Lines.
- ✓ Constructing new internal roadways for truck circulation (enter/exit).
- ✓ Widening of multiple roads.
- ✓ 84" public storm drain.
- ✓ Substantial Public and Private Landscape Invested.



LESSON

- Pre-acquisition due diligence Intentional about community needs
 - Proactively engage with community and city officials to identify infrastructure needs
 - Engage with community advocates
 - Emphasize community benefits
- Build trust between project proponents and community advocates
 - Intentional Engagement increases participation and ownership
 - Educate residents and other stakeholders about environmental issues
 - Empower community in decision-making to provide ownership
 - Fosters long-term commitment to environmental stewardship and sustainability



THANK YO

TOGETHER WE EMPOWER COMMUNITIES THROUGH THE TRANSFORMATION OF BROWNFIELDS

Join the conversation, use #CALRC2025 to share your photos, insights and highlights!

We appreciate your feedback, follow this QR code to submit an evaluation form on Whova.