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# Now What? Your Action Plan for the Grant Waiting Game

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# A Few Quick Notes

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- This session is being recorded
- Registrants will receive a link to the recording & and a CCLR resource

Use Chat Box for :

- Technical Issues
- Links and Resources
- Your Questions



# Agenda – 90 Minutes to a Clear Action Plan

**Segment 1 (25 min)**  
**The Interim Action Plan (ALL Applicants)**

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**For ALL applicants**  
Universal steps to build momentum while you wait

**Segment 2 (25min)**  
**Path A: IF SELECTED**

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**Hit the Ground Running**  
**Pre-Award readiness**  
**Workplan + Financial Prep**

**Segment 3 (25 min)**  
**Path B: IF NOT SELECTED**

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**Pivot with Purpose**  
**Strengthen for next round**

**Segment 4 (15 min)**  
**Q&A + Closing**

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**Your questions answered**  
**Resources and Next Steps**

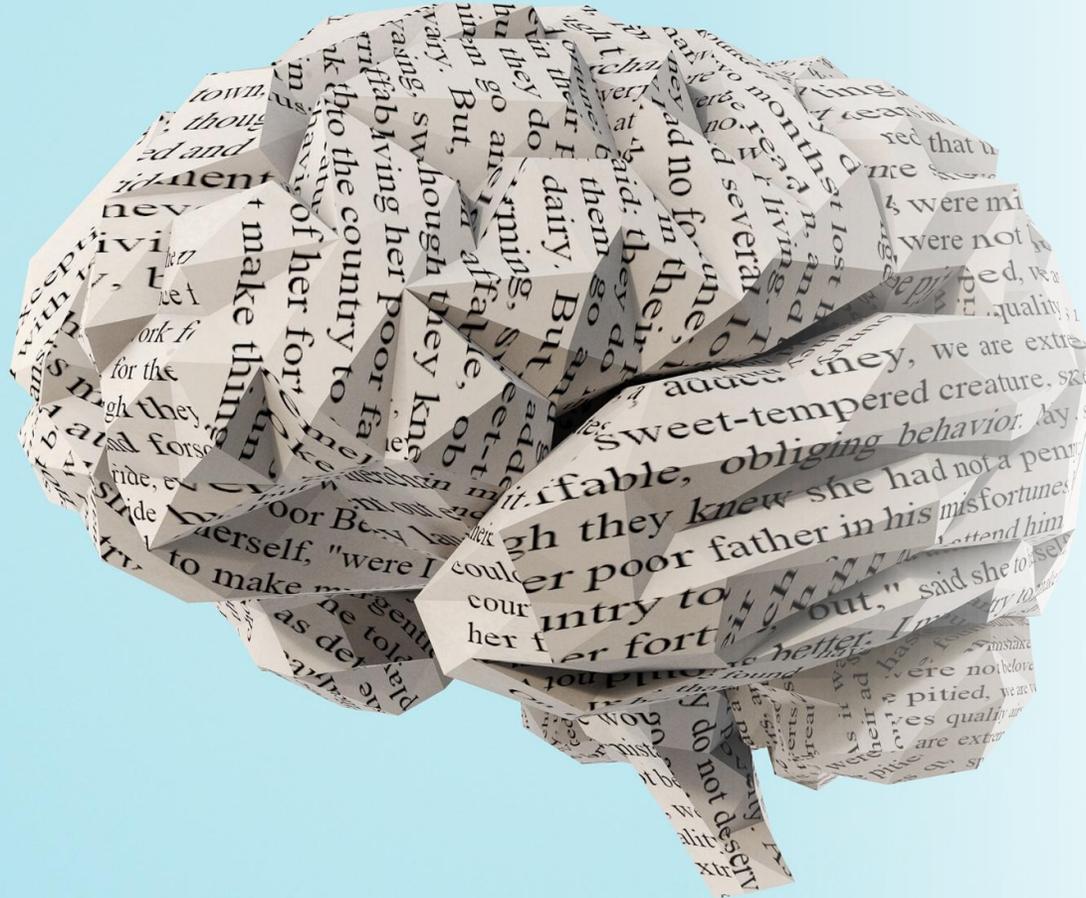
# Who's Who?

## Poll Responses

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# The “Now What?” Mindset



## Critical Timeline

- Jan 28, 2026 – Submitted application
- **[NOW – Waiting Period (6-8 weeks)]**
- May/June 2026 – Anticipated awards Announced (awardees notified prior to public)
- Sept 2026 – FY27 NOFO (TBD)

What you do NOW determines your success with either path

# SEGMENT 1: The Interim Action Plan



25 Min.

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For ALL Applicants – Universal Steps to Build Momentum While You Wait

# Know Your “Why?”

- Why did you apply?
- Why these partners?
- Why this site?
- Why now?

Be able to communicate it!



# Create/Organize Grant File

## Master Folder

- Final Application
- Threshold Criteria Documentation
- All Forms (SF424, etc.)
- Attachments
- Support Letters (State characterization, leveraging, etc.)
- Maps, photos, etc.
- Other Documentation, correspondence, drafts, notes, budget worksheets



# Internal Debrief

- DO IT NOW! – “Blameless Autopsy”
  - Review each section of application
  - What worked well?
  - What would you do differently?
  - Document *everything* in Master Folder
  - Assign follow-up tasks
  - Create deadlines and goals



# Strengthen Foundation

- Re-engage Project Team & Stakeholders
- Review pertinent plans
- Consider possible Target Areas (TA)
- Begin drafting a site inventory
- Consider attributes to include

**ACTION ITEM:** Identify 3 priority properties

Criteria:

- Site is known/suspected to be contaminated
- Owner is willing to engage
- Community has identified it as a priority
- Redevelopment potential is clear
- Located in a TA

Property Identifiers			Site Use		Environmental Evaluation	
PIN	Owner	Address/Size	Historic	Present/ Zoning	Potential RECs	Fire Dept/Sanborn
018250	M. Russell	212 Main Street/ 2.5 acres	Light industrial uses, manufacturing	Abandoned/vacant; I-1	Former Municipal landfill	No records of hazardous materials

# Data Gap Analysis: Community Need & Community Engagement

## Ask Yourself:

- What data was anecdotal?
- What needs hard numbers?
- Where are the gaps in the narratives?
- What would make our story stronger/more competitive?

## Start Collecting Data NOW:

- Census tracts
- Local health depts
- Economic indicators
- Community surveys
- CDC
- USDA
- FEMA

**ACTION ITEM:** Identify one key data point to solidify, i.e., % of rental v. owner-occupied, asthma rates, historical redlining maps

# Relationship Building: Who to Connect With NOW

Entity	Tasks
EPA Regional Staff	<ul style="list-style-type: none"><li>• Brief check-in</li><li>• Respond promptly to app issues</li><li>• Inquire about other EPA funding opps</li></ul>
State/Tribal Response Programs	<ul style="list-style-type: none"><li>• Align with voluntary cleanup/VCUP</li><li>• Understand state requirements</li><li>• Inquire about state funding options</li></ul>
Other Federal Partners	<ul style="list-style-type: none"><li>• HUD</li><li>• EDA</li><li>• DOT</li><li>• USDA</li></ul>
Private Sector	<ul style="list-style-type: none"><li>• CDFIs</li><li>• Foundations</li><li>• Developers</li><li>• Local Banks</li></ul>
State Representatives	<ul style="list-style-type: none"><li>• Earmarks</li></ul>

**ACTION ITEM:** Schedule an informational meeting (at least one) with a NON-EPA partner

# Recap



Schedule internal debrief meeting (This Week)



Identify/create site inventory spreadsheet  
(Next 3 weeks)



Identify 3 priority properties (Next 5 weeks)



Identify one data point to solidify (Next 5 weeks)



Schedule one non-EPA partner meeting  
(Next 3 weeks)

# SEGMENT 2: Path A – If Selected



25 Min.

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Hit the Ground Running – Pre-Award Readiness



# The Post-Award Reality



# Read Your Award Email...

## ...the Long One

### What to Expect:

- You are a “Selectee” not a “Grantee”
- Review Terms & Conditions (Programmatic/Administrative)
- Updated forms
- Draft workplan

**No Approved workplan = No Grant**



# Grant Team

<u>Role</u>	<u>Responsibility</u>
Project Manager (and support)	Day-to-day oversight, reporting, EPA communications, procurement
Financial Admin.	Drawdowns, financial reporting, timesheet tracking, procurement
Legal	Reviews CA, contracts, property access agreements, liability issues
Authorized Official	Signs documents, official org. rep.
Possible Contractors	Community Outreach, QEP, etc.

**ACTION ITEM:**  
Designate and identify roles, decision-making authority and communication protocols

# Internal Team Roster

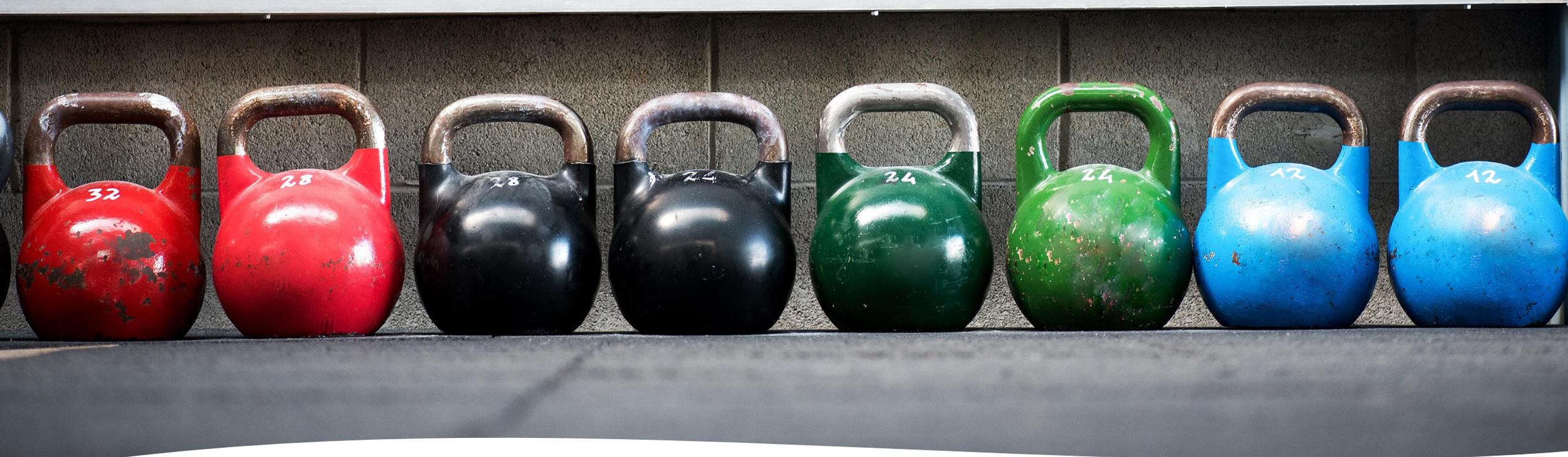
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**ACTION ITEM:** Create project team roster with contact information and defined roles and responsibilities

Include:

- Name/title, contact info
- Primary role
- Backup person/s
- Signatory Authority
- Point of contact with EPA
- Meeting schedule





# Draft Workplan Bootcamp

- Start NOW using the EPA template provided for your grant
- Transfer and summarize/paraphrase from your grant proposal
- Workplan is your playbook
- It is dynamic; can be modified during the grant period
- Details!! Budget narrative needs to be VERY specific

# Typical Workplan Components



## **1. Project Overview**

- 1.1 Project Description, Goals, Objectives
- 1.2 Organizational Structure/Responsibilities
- 1.3 Project Outputs and Outcomes

## **2.0 Project Task Descriptions**

- 2.1 Task 1 (Project Management)
- 2.2 Task 2 (Community Engagement)
- 2.3 Task 3 (Assessments)
- 2.4 Task 4 (Cleanup and Reuse Planning)

## **3.0 Schedule and Deliverables**

## **4.0 Budget**

- 4.1 Budget Table**
- 4.2 Budget Narrative**

## **Attachments**

# Financial Housekeeping

1

## **Confirm UEI\* is ACTIVE**

- Log in to SAM.gov and verify your registration
- Check expiration date – renew if needed
- Cannot be expired!!

\*Unique Entity Identification

2

## **Know Indirect Cost Rate**

- Do you have a negotiated rate?
- Understand de minimis rate (15%)
- Document rate approval
- 5% cap

3

## **Set Up Internal Tracking**

- Create dedicated project account
- Establish timesheet tracking (if “Personnel” is in budget)
- Ensure compliance with 2 CFR 200

# UEI Status

## ACTION ITEM:

Log into SAM.gov and verify registration (FREE!!)

## **Check:**

- Status = Active
- Expiration date
- Entity name matches application
- UEI number is correct
- Banking info is current (if applicable)
- If expired – start renewal **NOW**
- Set a one year calendar reminder



# Procurement Readiness

- Start understanding the process
- Review [EPA procurement guides](#)
- Confirm compliance with 2 CFR 200 requirements
- Typically takes 3 months
- Cost/price analysis required **Prior** to publishing RFP/RFQ
- Consider scope of work
- Understand the methods of contracting
- Document everything (2 CFR 200.318(i))

[“Procurement 2.0”](#)  
CCLR Webinar 4/8/26

# Required Training

- All “new” recipients
- Must complete [two online courses](#)
  - *EPA Grants Management Training for Applicants and Recipients*
  - *How to Develop a Budget*
- Review EPA Procurement Guides
- Must be completed **PRIOR** to receiving grant funds
- Non-Profit Orgs receiving >\$200K required to be pre-award certified ([Form 6600-09](#))



# Recap



Create internal team roster with roles (NOW)



Download EPA workplan template and start populating (immediately)



Verify SAM.gov registration is ACTIVE (NOW)



Draft SOW for key contractors/QEP  
(after workplan)



Schedule out required training

# SEGMENT 3: Path B – If Not Selected



25 Min.

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Pivot with Purpose – Strengthen for the Next Round

# Mindset Shift

- “NO” is NOT a Dead End
- “NO” is INTEL

Grieve then... ●

- 
- Free debrief from EPA
  - Compare to your own “blameless autopsy”
  - Time to build deeper partnerships
  - Opportunity to find alternative funding
  - Reach out to CCLR for TA

# Request Your Debrief

- Within **15 days** of receiving notification email/letter from EPA
- Verbal debrief includes:
  - Application Score
  - Reviewer comments (if any)
  - Strengths identified
  - Weaknesses noted
  - Possible suggestions (if any)
  - TAKE NOTES!
- Key Things to Gain:
  - Was it scoring? What sections lost points - Partners? Data? Budget?
- There is no specific timeframe for EPA to provide a debrief

## ACTION ITEM:

Draft the email requesting debrief NOW (don't send until after announcements)



# Strengthen for Next Round

- Use debrief to create a stronger FY27 application
- Work with CCLR MARC Team to help strengthen areas of weakness

## Revision Strategies

- ✓ Address EVERY weakness noted
  - ✓ Strengthen narrative with data that supports story
  - ✓ Make stronger commitments
  - ✓ Add fostered partnerships and meaningful community input
  - ✓ Fortify site inventory, tasks and deliverables with more details
  - ✓ Consider if different funding is a better fit
-

# Track Changes Version

- Action Item: Create a “Revision Log”

## Section

Community Need

Partnerships

Tasks

Budget

## Debrief Log

Weak data on health impacts

Too generic

Vague

Doesn't match tasks

## Revision Plan

Add asthma data from CDC

Consider MOUs or specific commitments

Review past successful grants

Review past successful grants, send to TAB provider for assistance

# Pursue Alternative Funding NOW

- Don't wait till FY27 EPA Brownfields NOFO
- Pursue the alternate funding resources
  - State Programs
  - Non-EPA Federal Funds
  - Private/Foundations
  - Partnerships

## ACTION ITEM:

Research and identify two non-EPA funding sources relevant to your project and track deadlines



# DIY Assessments

- DIY preliminary environmental reviews using public resources
- Be a detective; do a little “digging”
- Demonstrates due diligence; could strengthen future apps

## Public Resources

- Sanborn Fire Ins. Maps
- City Directories
- Google Earth
- Envirofacts/EnviroMapper
- State Env. Databases
- NEPAassist

# Recap



Draft debrief request email (NOW – send after announcement)



Create “Track Changes” revision log (After debrief)



Research two non-EPA funding resources; track deadlines



Gather historical records for one site



Schedule a partner meeting to discuss alternative funding

# SEGMENT 4: Q&A



15 Min.

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Closing and Takeaways



# Takeaways

- The Clock is Ticking. Do NOT Stop  
Use the waiting period to build capacity
- Winners - Draft Workplans  
Be ready to sprint when the award comes
- Non-selectees - Analyze and Pivot  
“No” is intel! Use it to come back stronger.

# Good Luck & Don't Wait!!!

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